

MASTER SERVICES AGREEMENT

AGREEMENT #: VCU-SVS-5036

This Master Services Agreement ("MSA") is made and entered into as of the date the last authorized signature is affixed hereto by Audrey Reille, LLC, ("Contractor") and Virginia Commonwealth University, a corporation and an institution of higher education of the Commonwealth of Virginia, ("VCU"). Contractor and VCU are sometimes referred to as a "Party" and collectively as the "Parties."

RECITALS

WHEREAS, Contractor provides various executive coaching services; and

WHEREAS, VCU desires to use executive coaching services on an as-needed and optional-use basis; and

WHEREAS, Contractor is willing to offer executive coaching services to VCU in the manner described herein.

NOW, THEREFORE, in consideration of the mutual promises set forth herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree as follows:

1. **CONTRACT DOCUMENTS.** The contract documents are integrated and shall consist of:

- a) Master Services Agreement
- b) Appendix II – Offeror Response Form
- c) RFP#: 175357155CK in its entirety (incorporated herein by reference)

All of the foregoing, together, (the "Contract"). Should a conflict arise among the foregoing, Master Services Agreement, Appendix II – Offeror Response Form, and RFP#: 175357155CK in its entirety, this MSA shall control.

2. **SERVICES.** Contractor shall provide to VCU executive coaching services as set forth in "Conditions of Award" in Appendix II, and any statements of work or similar document later agreed upon between the Parties.

3. **ENTIRE AGREEMENT.** This Master Services Agreement (MSA), including Appendix II will serve as the complete MSA between Contractor and VCU. The contract between Contractor and VCU (the "Contract") includes this MSA and statements of work (SOW) or other similar documents (collectively, the "contract documents"). In the event of a conflict among the contract documents, the order of precedence will be: this MSA first and then the SOW or other similar documents.

4. **TERM and RENEWAL OF CONTRACT.** The term of this MSA commences on the Effective Date and ends on September 30, 2025. This MSA will renew upon mutual agreement of authorized representatives for both parties, unless otherwise terminated, under the terms and conditions for three (3) additional two (2) year periods until June 30, 2031.

5. **EFFECTIVE DATE.** This MSA is binding on the date that the last authorized signature is affixed.

6. **FEE.** VCU shall pay Contractor a fee in accordance with Appendix II as agreed between the Parties. Unless set forth otherwise in Appendix II, all invoices shall be paid net 30 days following

receipt of a proper invoice, services rendered, or goods delivered, whichever is later pursuant to and in accordance with § 42-45 of the *Rules Governing Procurement of Goods, Services, Insurance and Construction by a Public Institution of Higher Education of the Commonwealth*.

7. DEPOSIT. VCU shall not be required to pay a security deposit.

8. TERMINATION. VCU may terminate this MSA with or without cause with sixty (60) days prior written notice to Contractor. VCU shall pay any outstanding fees due for Services performed up to the termination date. If Contractor breaches this MSA, in addition to any other rights or remedies, VCU may terminate this MSA without prior notice.

9. WORK MADE FOR HIRE. VCU is engaging the services of Contractor to provide Services as described herein for or on behalf of VCU. Contractor recognizes and agrees that all work and products that Contractor creates or develops within the scope of this MSA will be Work Made for Hire that belongs to VCU and will remain the property of VCU. VCU will exclusively own, solely and completely, any work, deliverable, process, product, idea, concept, or social media page – whether such may be protected by intellectual property laws or not – that Contractor creates, conceives or develops, in whole or in part, within the scope of this MSA. To the extent that Contractor's work for VCU may not be deemed a Work Made For Hire, Contractor hereby assigns all of its ownership, interest and intellectual property rights in such works completely and exclusively to VCU.

10. INSURANCE. Contractor certifies that it has and shall maintain the following insurance coverages for the term of this MSA and that all such insurance coverage will be provided by insurance companies authorized to sell insurance in Virginia by the Virginia State Corporation Commission.

- a. COMMERCIAL GENERAL LIABILITY. \$1,000,000 per occurrence and \$2,000,000 in the aggregate. Commercial General Liability is to include bodily injury and property damage, personal injury and advertising injury, products and completed operations coverage. VCU must be named as an additional insured and so endorsed on the policy.
- b. PROFESSIONAL LIABILITY. \$1,000,000 per occurrence.
- c. AUTOMOBILE LIABILITY, where applicable. \$1,000,000 combined single limit.
- d. CYBER SECURITY LIABILITY, where applicable. \$5,000,000 per occurrence.

11. CONFIDENTIALITY. Contractor may obtain confidential and proprietary information from VCU during the performance of the services under this MSA. Such confidential and proprietary information may be disclosed in writing, orally or contained via any other media. "Confidential Information" is defined as any information designated as confidential by VCU, including but not limited to information about VCU personnel and students of VCU to the extent such information is not available to the public domain in accordance with the laws of the Commonwealth of Virginia and the Family and Education Records Privacy Act (FERPA).

Contractor agrees that all Confidential Information shall be held in the strictest confidence and shall not be used for purposes other than its business with VCU. Contractor agrees not to release, copy or discuss in any format any Confidential Information. Contractor shall disclose Confidential Information only to its officers, directors, or employees with a specific need to know who are held to the confidentiality standards of this MSA. Contractor shall not disclose, publish or otherwise reveal any Confidential Information received from VCU to any other party whatsoever, except with the specific prior written authorization of VCU.

Upon the completion of the services and upon request of VCU, Contractor shall return all Confidential Information received in written format, including copies or reproductions of or other media containing Confidential Information within seven (7) calendar days of such request. At Contractor's option, any such documents or other media developed by Contractor containing Confidential Information may be destroyed by Contractor provided that Contractor provides VCU a written acknowledgement that all media containing Confidential Information has been destroyed by Contractor.

12. ADVERTISING. All advertising and promotion materials, whether print or electronic, that display a VCU trademark, logo, or otherwise refers to VCU must be reviewed and approved by VCU's Division of University Relations prior to use. VCU retains all rights, title and interest to its trademarks, logos and other intellectual property.

13. LIMITATION OF LIABILITY.

- a. THE TOTAL CUMULATIVE LIABILITY OF VCU, ITS OFFICERS, EMPLOYEES AND AGENTS IN CONNECTION WITH THIS MSA OR IN CONNECTION WITH ANY GOODS, SERVICES, ACTIONS OR OMISSIONS RELATING TO THIS MSA, SHALL NOT UNDER ANY CIRCUMSTANCE EXCEED PAYMENT OF THE MAXIMUM PURCHASE PRICE. REGARDLESS OF ANY PROVISION HEREIN, CONTRACTOR SHALL BE LIABLE FOR ALL PERSONAL INJURY AND PROPERTY DAMAGE RESULTING FROM CONTRACTOR, ITS AGENTS, OFFICERS, DIRECTORS, AND AFFILIATES NEGLIGENCE, GROSS NEGLIGENCE, OR WILLFUL MISCONDUCT.
- b. Contractor shall be liable for the actual damages caused by the negligence of itself, its officers, employees and agents in connection with this MSA or in connection with any goods, services, actions, or omissions relating to this MSA.

14. INDEMNITY. Contractor agrees to indemnify, defend, and hold harmless VCU, the Commonwealth of Virginia, and their officers, employees and agents from any claim, damage, liability, injury, expense or loss, including defense costs and attorneys' fees, arising from Contractor's negligence under this MSA. Accordingly, VCU shall promptly notify Contractor of any claim or action brought against VCU in connection with this MSA. Upon such notification, and at the request and direction of VCU and/or the Office of the Attorney General, Contractor will immediately defend any such claim or action pursuant to the provisions and requirements of § 2.2-514 of the *Code of Virginia (Virginia Code)*.

15. REGULATIONS. During the performance of this MSA, Contractor will not discriminate against any employee or applicant for employment because of race, religion, color, sex, national origin, age, disability, or other basis prohibited by state law relating to discrimination in employment, except where there is a bona fide occupational qualification reasonably necessary to the normal operation of Contractor. Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices setting forth the provisions of this nondiscrimination clause. Contractor, in all solicitations or advertisements for employees placed by or on behalf of Contractor, will state that Contractor is an equal opportunity employer; and (2) Contractor agrees to (a) provide a drug-free workplace for Contractor's employees; (b) post in conspicuous places, available to employees and applicants for employment, a statement notifying employees that the unlawful manufacture, sale, distribution, dispensation, possession, or use of a controlled substance or marijuana is prohibited in Contractor's workplace and specifying the actions that will be taken against employees for violations of such prohibition; (c) state in all solicitations or advertisements for employees placed by or on behalf of Contractor that Contractor maintains a drug-free workplace; and (d) include the provisions of the foregoing clauses in every

subcontract or purchase order of over \$10,000, so that the provisions will be binding upon each subcontractor or vendor.

16. **FORCE MAJEURE.** Neither Party will be responsible for any losses resulting from delay or failure in performance resulting from any cause beyond either Party's reasonable control, including without limitation, war, strikes or labor disputes, civil disturbances, fires, natural disasters, pandemics, including if VCU, in its sole discretion, must close a campus location or take other restrictive actions due to concerns related to the COVID-19 pandemic or acts of God. If the delay or failure in the performance of the Party claiming Force Majeure continues for thirty (30) days or more, then the Party not claiming Force Majeure may terminate this MSA by written notice to the other Party without penalty. Any funds paid will be reimbursed pro rata based on Services not provided.

17. **GOVERNING LAW AND FORUM.** This MSA shall be construed, governed, and interpreted pursuant to the laws of the Commonwealth of Virginia without regard to choice of law principles. Contractor agrees that all disputes arising under this MSA will be brought before a court of competent jurisdiction located in Richmond, Virginia. VCU does not waive its right to jury trial.

18. **SOVEREIGN IMMUNITY.** VCU is an agency of the Commonwealth of Virginia and is afforded the protection of sovereign immunity under Virginia law. Any claims against VCU or the Commonwealth of Virginia are subject to the requirements established under Virginia law for bringing such claims against VCU or the Commonwealth of Virginia, including the Virginia Tort Claims Act (*Virginia Code* §§ 8.01-195.1 et seq.) and other applicable statutes relating to claims against the Commonwealth or its agencies. Notwithstanding any other provision, nothing in this MSA shall be deemed to be or construed as a waiver of VCU's or the Commonwealth of Virginia's sovereign immunity, or any other applicable requirements under Virginia law for bringing claims against VCU or the Commonwealth of Virginia.

19. **ENTIRE AGREEMENT.** This Master Services Agreement (MSA) and Appendix II will serve as the complete contract between Contractor and VCU. The contract between Contractor and VCU may include statements of work (SOW), a data protection addendum (DPA), or other similar documents as necessary. In the event of a conflict among the contract documents, the order of precedence will be: this MSA, Appendix II, if applicable, the DPA, SOW, and then the RFP.

20. **MISCELLANEOUS.** This MSA may be executed in any number of counterparts, each of which shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument. The relationship between VCU and Contractor created by this MSA is that of independent contractors. Nothing contained herein shall be construed as constituting any other relationship between VCU and Contractor. Contractor shall not assign this MSA to another party without the written consent of VCU. The conditions and covenants herein contained shall inure to the benefit of and are binding upon the parties hereto, their personal representatives, successors and permitted assigns. As a registered vendor in eVA and/or RealSource, Contractor is responsible for the security of its portal account, including restricting access to it, maintaining the confidentiality of login information, and taking any other actions necessary to protect the security of the Contractor's account. VCU will not be responsible for a third party's fraudulent collection of VCU payments due to the Contractor's failure to update or protect its account information.

20. **NOTICES.** All notices, requests, demands and other communications which are required or permitted to be given under this MSA shall be in writing and shall be deemed to have been duly given upon the delivery or receipt thereof, as the case may be, if delivered personally or sent by registered or certified mail, return receipt requested, postage prepaid, to the respective Party hereto.

Contractor:

Audrey Reille, LLC
Attention: Audrey Reille
41288 Pine Tree Circle
Temecula, CA 92584
909-289-8384
Audrey@AudreyReille.com

VCU:

Virginia Commonwealth University
Procurement Services
912 W. Grace Street, 5th Fl
Richmond, VA 23284
procurement_services@vcu.edu

IN WITNESS WHEREOF, the Parties to this MSA by their duly authorized representatives have executed this MSA the day and year below.

Virginia Commonwealth University

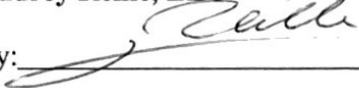
DocuSigned by:
By: John McHugh
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Printed Name: John McHugh

Title: Director, Procurement Services

Date: 5/30/2024

Audrey Reille, LLC

By: 

Printed Name: AUDREY REILLE

Title: Executive Coach / Owner

Date: 5/10/2024



VCU Procurement Services

APPENDIX II

OFFEROR RESPONSE FORM

RFP 175357155CK – EXECUTIVE COACHING SERVICES

1. General Information

- A. Contractor Name: Audrey Reille, LLC
- B. Street Address: 41288 Pine Tree Circle
- D. City: Temecula
- E. State: CA
- F. Zip Code: 92584
- G. Phone Number: 909-289-8384
- H. Email Address: Audrey@AudreyReille.com
- I. Brief history of the firm:

I, Audrey Reille, Executive Coach, MBA, Ed.D., worked in Higher Education Leadership for 13 years, gaining insights and expertise in most departments, operations, organization, industry culture, dynamics, and politics. I became a coach in 2010 and have specialized exclusively in coaching clients in higher ed. since 2015. Over the years, I have coached a wide variety of employees in leadership roles, including Presidents, Vice Presidents, Provosts, Associate Provosts, Managers, Directors, Supervisors, Department Chairs, faculty, and more, across all areas (e.g., academics, student success, administration, finance, DEI, advancement, members of the President's cabinet, research, healthcare, athletics, community engagement, marketing, etc.).

- J. Client Reference List: (Provide at least one business reference)

Reference Name: University of Kentucky

Contact: Natalie Lindgren, Manager HR Training and Development

Address: 115 Huguelet Dr., Suite 123 Scovell Hall,
Lexington, KY 40503

Phone #: 859-257-5066

E-mail address: natalie.lindgren@uky.edu

Description and date(s) and services provided: I have worked with UK since 2018, providing one-on-one executive coaching and online group training to the participants in UK's Talent Management Program (welcome package is provided in attachment; coaching is on page 11). My two main contacts were Natalie Lindgren (listed above) and Patrice Carroll, who recently retired but can be reached at 859-421-1900. Each year, a cohort of 6 to 8 leaders is offered a 10-month leadership development program including assessments, group training, and one-on-one executive coaching. I have chosen UK as reference because like VCU, it is an urban research university with strong athletics and healthcare. In addition to my contribution to their TMP program, I have coached other UK employees on the academic side, in research, as well as healthcare (managers working at UK's hospital).

- K. Experience

Provide Curriculum vitae, Resumes or capabilities statement for all personnel that may be assigned to the University. Include relevant experience or certifications. You may attach additional pages.

Audrey Reille, MBA, Ed.D., works exclusively with leaders in higher education. She empowers them to thrive by becoming more strategic, more intentional (as opposed to reactive), more effective and influential. Her areas of expertise include transformational leadership, career advancement, time management, executive presence, interpersonal relationships, effective communication, strategic planning, emotional intelligence, change management, cultural change, accountability, as well as employee satisfaction, engagement, and retention.

Audrey helps her clients uncover their blind spots, become self-aware, break unhelpful habits, improve their mindset, implement new strategies, lean with strength into discomfort to no longer avoid what can be perceived as unpleasant (e.g., difficult conversations on campus, keeping under-performing employees accountable). Clients feel more empowered, no longer burdened by self-imposed limitations, and can rise as inspirational leaders, focused on their mission, and providing excellence.

Directors, Deans, Vice-Presidents and Presidents alike, seek her expertise in time of crisis (e.g. feeling overworked, being unsupported, or having difficult professional relationships), challenges due to new opportunities (e.g. new leadership, new responsibilities, or new job), or simply a desire to grow personally and professionally.

The coaching process is as follows:

1. An initial one-hour meeting is scheduled with the person seeking coaching, to discuss coaching goals, professional goals, input/feedback from supervisor, build rapport, determine if the client and coach are a good fit, and agree on the next steps.
2. If the client has recent work evaluations, 360 assessments or other instruments (e.g., Gallup Clifton Strengths, DISC styles, Myers-Briggs Type Indicator) Audrey will review them to incorporate opportunities for growth into the customized coaching program.
3. Audrey also asks the client to describe their job responsibilities, challenges, opportunities, relationships with supervisor and direct reports, as well as sources of stress or dissatisfaction, in order to change the dynamics and improve the situation quickly.
4. Every coaching session (one-hour long) starts with a brief update and discussion on progress, before starting the agenda for that day. At the end of each session, Audrey asks the client to name some of the most impactful insights gained, choose strategies that the client is fully committed to implementing, and set an intention for the next appointment. Momentum is built and maintained from week to week.
5. Approximately every six weeks, the client and coach review what has been covered, how new strategies were implemented, and what new outcomes were created. High engagement in the process and accountability are key to success.

Coaching sessions are held on zoom or by phone. Evening appointments can be available if more convenient for the client.

Typically, up to 8 individuals from VCU can be coached one-one-one during the same time frame.

Education: Audrey completed her education in Europe and in the USA

- Bachelor's Degree in Business Administration - Buckinghamshire New University (England), 1999
- Master's Degree in International Business - Ecole Supérieure de Commerce International (France), 2000
- Master's Degree in Business Administration (MBA) - California State University San Bernardino, 2001
- Doctorate Degree (Ed.D.) in Educational Leadership, concentration in Higher Education Administration - University of Southern California (USC), 2009

She worked in college administration in the USA for thirteen years and developed a deep understanding of the world of higher education. She holds multiple coaching certifications and leadership program

certifications (including Robbins Research International's Leadership Academy (2010), Strategic Intervention Coach Certification by the Robbins-Madanes Center for Strategic Intervention (2011).

For more information, please click on:

Bio: <https://thrivinginadmin.com/about>

LinkedIn: <https://www.linkedin.com/in/draudreyreille/>

Client testimonials: <https://thrivinginadmin.com/testimonials>

Articles: <https://thrivinginadmin.com/articles-list>

Audrey Reille, LLC is a woman-owned single-member LLC and does not have employees. Audrey is currently located in California and has become an American Citizen.

Employer Identification Number: 47-3281276

L. Other

Provide any other information the University should consider in evaluating the firm's proposal:

Clients include:

- Arizona State University (ASU)
- Augusta University (Georgia)
- California State University Long Beach (CSU Long Beach)
- California State University Office of the Chancellor
- California State University San Marcos (CSUSM)
- Cerritos College (California)
- Citrus College (California)
- Colorado State University Pueblo (CSU Pueblo)
- Florida Southwestern State College (FSW)
- Frederick Community College (Maryland)
- Ivy Tech (Indiana)
- Johns Hopkins (Maryland)
- Kansas City Kansas Community College (KCKCC)
- Keystone College (Pennsylvania)
- Lander Foundation, Lander University (South Carolina)
- Michigan State University
- Montgomery College (Maryland)
- Mt. San Jacinto Community College (California)
- National Association of Student Personnel (NASPA)
- NorthWest Arkansas Community College (NWACC)
- Rancho Santiago Community College District (RSCCD)
- San Jose State University (SJSU)
- Santiago Canyon College (California)
- Sonoma State University (California)
- Southwest Wisconsin Technical College (SWTC)
- Stephens College (Missouri)
- University of California Davis (UC Davis)
- University of California Irvine (UC Irvine)
- University of Central Florida (UCF)
- University of Kentucky (UK)
- University of Massachusetts Medical School (UMASS)
- University of North Texas Dallas (UNT Dallas)
- University of Wisconsin Madison (UW-Madison)

- Wake Technical Community College (North Carolina)
- Western Association of Student Financial Aid Administrators (WASFAA)
- Winthrop University (South Carolina)

As well as countless higher ed. leaders who chose to contract directly with Audrey for privacy reasons or lack of professional development funds at their institution, as well as universities who do not give contractors permission to mention their names on websites and marketing materials.

2. eVirginia (eVA) Registration Status

A. Is Contractor currently eVA registered and active: Yes No

↳ yes as of 5/10/2024

3. Small, Women, and Minority Owned Business Information: (Complete A-G)

- A. Small: Yes No
- B. Minority-Owned: Yes No
- B. Women-Owned: Yes No
- D. Virginia DSBSD Certified: Yes No
- G. Virginia DSBSD Certification #: Click or tap here to enter text.

4. Conditions of Award

Please check each box below confirming agreement with the conditions of award. Terms that contain a check box must be checked to confirm acceptance.

A. RealSource Registration

- The Contractor agrees to maintain or become registered as a vendor within the VCU RealSource Vendor Registration network upon being invited to register.

B. Detailed Scope of Work

- The Contractor will provide a detailed statement of work prior to any project, summarizing specific services, deliverables, delivery dates and cost – without additional terms or conditions requiring VCU signature. VCU has a signatory authority policy that allows only specified individuals to sign contracts.

C. Purchase Orders

- The Contractor will accept a VCU issued Purchase Order as the commitment to start a project and will not start work on a project until a Purchase Order is received.

D. Invoicing

- The Contractor agrees to invoice in accordance with the procedures outlined on the VCU Purchase Order.

E. Payment Method (Check the box AND select an option from the dropdown)

VCU is migrating away from processing payments via paper check and strongly encourages the use of our electronic payment options.

- ACH - Paymode-X Premium (Net 20)

F. Early Payment Discount (EPD): (Check the box AND select an option from the dropdown)

- N/A

G. Experience

1. Contractor has a least 4 years of experience.

- Yes
 No

2. Contractor has worked with clients in the higher education sector.

- Yes
 No

3. Contractor has experience providing coaching and development services to employees at several levels of an organization.

- Yes
 No

4. Contractor has experience providing coaching and development services in a variety of formats, including workshops, seminars, and one-on-one coaching.

- Yes
 No

5. Contractor has experience working with virtual teams and providing virtual coaching and development services.

- Yes
 No

H. Fees

The following pricing / fees will be charged for the Services. The fee structure includes rates charged for all personnel or service that may be provided to VCU.

For Executive Coaching:

- 6-month program including 18 sessions, email follow-up in between sessions and document review is \$6,000 if paid in full at the beginning of the program, or 6 monthly installments of \$1,100 if billed monthly after services have been rendered.
- 12-month program including 36 sessions, email follow-up in between sessions and document review is \$12,000 if paid in full at the beginning of the program, or 12 monthly installments of \$1,100 if billed monthly after services have been rendered.
- Details are posted at <https://thrivinginadmin.com/rates>

Please note that additional time such as meetings with supervisors to discuss who will receive coaching, to define coaching goals, or to provide update on progress (via zoom, telephone, or written reports will be billed at the rate of \$350/hour (always with client's pre-approval).

Potential additional services (such as group training on zoom) will be billed \$350/hour for preparation, coordination, and delivery. A cost estimate would be provided once the scope of work is defined and agreed upon by both parties.

Travel expenses are not anticipated given that the work will be performed remotely.

VCU prefers fully loaded rates inclusive of travel and expenses. If travel and expenses must be charged separately, the Contractor must receive written approval from VCU before initiating travel to any VCU campus or location. For travel that is approved in writing by VCU, Contractor shall submit its reasonable out-of-pocket expenses to VCU. Travel expenses must be clearly documented in the form of receipts. VCU shall reimburse Contractor for its reasonable out-of-pocket expenses in accordance with, and limited by, the VCU Travel Guidelines & Procedures. VCU reserves the right to dispute the reasonableness of, and reject, any travel expense. Contractor shall adhere to VCU's current guidance for on-campus visits available at <https://together.vcu.edu/>

5. Proprietary or Confidential Information:

- A. The Contractor's proposal contains proprietary or confidential information.: Yes No
- B. If Contractor answered "Yes" above, provide additional details.

The TMP document belongs to a client (UK) and is provided as example of collaborative work, but cannot be shared publicly.

Note: See RFP, Section "Confidential / Proprietary Data and Information" for more information.

6. Acceptance

This document will be incorporated into the Master Services Agreement (MSA) between your Firm and the VCU. The contract between your Firm and VCU may include statements of work, a data protection addendum, or other similar documents as necessary. The MSA will have precedence over all other contract documents.

Contractor Name: Audrey Reille, LLC

Authorized Officer/Signatory: Audrey Reille

Title: Owner / Executive Coach

Authorized Officer/Signatory Email Address: Audrey@AudreyReille.com

Date: 4/21/2024

- Electronic Signature:** By typing the name of the firm's authorized representative/signatory into the field above, the firm certifies that it is providing a binding "Electronic Signature" and further specifically validates that the individual affixing the Electronic Signature below is fully authorized to bind the firm with respect to the goods, services, pricing, terms and conditions listed herein. **No award will be made without a fully executed MSA.**